Name:	Position within the University:	Organisations outside the University of which you are currently an employee, owner, partner, director, or have a shareholding:	Relevant consultancy work you have undertaken outside the University:	Elected officer-ships or positions in other organisations:	Charities or other public organisations of which you are a	Material relationships, within the last three years, of any other	Close family ties with any of the	Any other interests you may wish to declare:
		director, or have a shareholding:			trustee:	organisation as a partner, shareholder, director or senior employee of a body that has a relationship with the University:	University's advisers, members of Council, senior	
							employees or	
Angela Adimora	independent member	GXO Logistics, Group non-executive Manchester University Foundation Trust, Non-Executive Director, People Committee Member for the Information Commissioners Office (March 2024, for a period of	Nii	Nil	Nil	nil		Nil
Professor Dame Sue Bailey	independent member	three years) nil	nil	Chair - Centre for Mental Health (ongoing); from September 2019 Independent Chair of	Non Executive Director, Manchester	Visiting Professor UCLAN (ended 2022).		redacted
				the HEE, New Roles in Mental Health Chairs Implentation Group (ceased); Chair	Oct. 2022); Non Executive Director Department for Health and Social Care	2022).		
				Autistic UK, Research (ceased); member of the Bevan Commission Wales (ongoing)	(finished October 2020); Independent NED KOOTH PLC (online mental			
					health platform, ongoing); Non Executive Director GM ICB from			
Professor Peter Nicholas Beech	Vice-Chancellor, ex officio member of Council	nil	nil	Treasurer, Universities UK Treasurer, Academy of Social Sciences	October 2022 nil	Treasurer, Universities Alliance (finished 2023) Board member, London Higher		nil
				(due to finish May 2024) President-elect. International Federation of		(finished 2023)		
				Scholarly Associations of Management Board member, QAA				
John Bland	independent member, Audit and Risk Committee	nil	Nil	Nil	nil	Nil		[redacted] shares in Abrdn (previously Aberdeen Standard) -
								immaterial value but declared for transparency  Hon Special Advisor -University of
Rt.Hon Lord Keith Bradley	independent member, and Chair Council	Independent Chair - Manchester, Salford and Trafford Lift Company, Independent Chair - Bury,	nil	nil	Ambassador of Centre for Mental Health, Chair - NHS Non-custodial	nil		Manchester, Member of the House
		Tameside and Glossop Lift Company Chair			Partnership Advisory Group			of Lords, Honorary Fellow of the Royal College of Speech and Language Therapists
Dr Anthony Coombs	independent member	Oxford Vacmedix UK (Director) East Cheshire NHS Trust (Non-Exec Director) ended 30.11.19;	nil	Nil	Roy Castle Lung Cancer Foundation (Trustee)	None		redacted
		Jabujicaba Ltd (Director) company dissolved 17.12.19; Voices for Nature Ltd (Director) -						
Sara Das	Employee (Associate HR Business Partner), internal	company dissolved 17.12.19 nil	nil	nil	nil	nil		nil
Stephen Gleave	member, Council Independent member, Council	Nil	a career in masterplanning and development	Advisor to Strategy Board of Cheshire and	Nil	Nil		Nil
			advisory work	Warrington (LEP) - under review. Visiting				
Philip David Green	independent member, Council	Lean Kitchen Network (Owner and Director); Future Food Brands (Owner and Director); Proscenium	Inpractise (advisor); Factory42 (investor); Ordo Payments (investor); Heroes (investor); Speaker	VividQ (advisor and investor)AND Digital (advisor and investor); Recomme (advisor);	nil	Nil		Nil
		Entertainment Group (Director); PortSwigger (employee and director). Ovation Rights Limited (Owner and Director) Ovation Management Limited (Director) The Players Fund (Partner). Other investments however own less than 5% of the	Columbia MBA (unpaid)	Onvi (advisor) Kouo (advisor and investor) Communithings (advisor) Codi-Koat (advisor).				
Merlyn Lowther	independent member	companies share capital Nil	Nil	Hon. Treasurer Manchester High School for Girls	Winston Churchill Memorial Trust -	None of which I am aware		Nil
Professor Peter McDermott	Senate representative	nil	none recent, none current	see non-financial realationships in final box	retired Sept. 2022. The Motability Foundation w/e Sept 2023 nil	none - see any other interests		I am an independent academic member of the Board of NorthWest
	member of Council, Professor in SSEE			[any other interests]				Construction Hub (Manchester City
								Council governance) - a construction framework procured on behalf of public bodies in the
								NW. No financial relationship. I am an independent academice
								member of national Board of Constructing Excellence. No
								financial relationship
Alvina Imran Micheal Omoniyi	independent member	The Common Sense Network	Nil	tbc Nil	Our God Given Mission; The Young	Nil		Nil
Clir Teresa Pepper	independent member, Council	nil	nil	nil	Foundation nil	nil		Director of Salford Credit Union, Director of Salford CUS, Director of
								Empower Youth Zones, elected member of Salford City Council,
Arlnan Sahir	Student Officer. SEE co-opted member, Audit and	nil Greater Manchester Mental Health NHS Trust	nil Nil	nil	nil Nil	nil		member of the Mayoral Team nil
Suzanne Robinson  Alan Roff	Risk Committee independent member	Nii	Nil	Nil	Nil	Nil		I have an honorary doctorate from
Claire Sproston	Independent member, Council	Boots Hearingcare, Sonova Group	nil	nil	nil	nil		UCLAN nil
Helen Taylor	independent member, Council; Chair of	Employed as HR Director by Weightmans LLP	Nil	Nil	Nil	Nil		Nil
Nigel Wilcock	Remuneration Committee independen member, Audit and Risk Committee	Mickledore Ltd (Co. No. 06851481) sole shareholder, director and employee; Institute of	Role for 20+ years as a consultant (as an employee of EY and Mickledore). As a result I	nil	nil	nil		nil
		Economic Development (Co. No. 01748926) Company Limited by Guarantee, Executive Director;	have completed numerous consulting projects - although never for the University of Salford.					
		River Till Management Ltd (Co. No. 10780778) Sole shareholder and director, Non-Executive on the Board of the Registered Social Housing Provider	Relevant HEI related contracts in the last 2 years: University of Chester assessment of the Accelerate ESE Programme University of					
		Board of the Registered Social Housing Provider, Sanctuary Scotland. The Sanctuary Group has a significant Social Housing portfolio across the UK. It	Accelerate ESF Programme; University of Northumbria Economic model for Strength in Places bid; Manchester Metropolitan University					
		is an unpaid position.	economic model for Strength of Places bid; B&NES Council development of a business case					
			for an education and workspace development involving the University of Bath and Bath Spa University; Liverpool City Region Combined					
			Authority assessment of business cases for the University of Liverpool; North of Tyne Combined					
			Authority assessment of business cases for Newcastle University. Economic impact					
	Employee (Director of the		assessment of University of Greenwich.					
Professor Katherine Yates	Doctoral School); internal member, Council	NII	NII	NII	NII	NII		NII
Dr Elsa Zekeng	independent member, Council / Audit and Risk Committee	Directorship SökerData Ltd Companies House Number 14184252; EGayle Consulting, Companies	Emergency consultant - World Health Organisation, Life Strategy Consulting –	Nil	Smart Works Charity Greater Manchester - Trustee, Science and	nil		nil
Professor Simone Buitendijk	Deputy Vice-Chancellor and	House Number 13184318	Guidehouse  International Advisory Board, Helsinki University	NOW (Dutch National Research Council),	Industry Museum – Advisory Board  Leeds International Piano Competition,	ral and a second		nil
. rocessur omnune buttenbijk	Deputy vice-chancellor and		processarional muvisory polaro, meisinki university	(Dutti reasonal Research Council),	mano competition,			
	Provost	nil	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin	Member of the Board (2019-present), UGOV21, Member of the Board (2022-	Member of the Board of Trustees (2020 present)			
	Provost	Dil.	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin University College, Chair (2018-2021), Worldwide Universities Network Member of the	Member of the Board (2019-present), UGOV21, Member of the Board (2022- present), International Higher Education Committee (2023-present)	Member of the Board of Trustees (2020 present)			
hillo Charac		Net Verte NHC Tree! Manifester	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin University College, Chair (2018-2021), Worldwide Universities Network, Member of the Steering Committee (2022-2023), Universities UK (2022-2023)	UGOV21, Member of the Board (2022- present), International Higher Education Committee (2023-present)	present)	Mil		Mil
Julie Charge Professor Penny Cook	Deputy Chief Executive and Chief Finance Officer interim Pro Vice-Chancellor,	Mid Yorks NHS Trust, Hasilwood Management Services Ltd, U.M. Association Ltd, UMSR Board Member Of University of Saford (USE) Ltd,	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin University College, Chair (2018-2021), Worldwide Universities Network, Member of the Steering Committee (2022-2023), Universities	UGOV21, Member of the Board (2022- present), International Higher Education	Member of the Board of Trustees (2020 present)  Trustee of Star Mat Academy  none	Nii none		Nil none
	Deputy Chief Executive and Chief Finance Officer interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service	Services Ltd, U.M. Association Ltd, UMSR	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin University College, Chair (2018-2021), Worldwide Universities Network, Member of the Steering Committee (2022-2023), Universities UK (2022-2023)	UGOV21, Member of the Board (2022- present), International Higher Education Committee (2023-present)  Treasurer, Friends of Saxton School (charity)	Present)  Trustee of Star Mat Academy			Nii none nii
Professor Penny Cook	Deputy Chief Executive and Chief Finance Officer Interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service Officer & University Secretary Pro Vice-Chancellor.	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Salford (USE) Ltd,	(2015-2021), University Advisory Board, Coursera (2015-2022), Advisory Council Leidin University College, Chair (2018-2021), Worldwide Universities Network, Member of the Steering Committee (2022-2023), Universities UK (2022-2023)	USGN21, Member of the Board (2022- present), International Higher Education Committee (2023-present)  Treasurer, Friends of Saxton School (charity)  none  nil  BPP University - Visiting Fellow and	present)  Trustee of Star Mat Academy none nil			
Professor Penny Cook  Emma French  Professor Samuel Grogan	Deputy Chief Executive and Chief Finance Officer Interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service Officer & University Secretary	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Salford (USE) Ltd, Board member of SPD Ltd nil	(2015-2021), University Arthropy Spacet. Coursera (2015-2021), Anthropy Council Ledinic Coursera (2015-2021), Anthropy Council Ledinic Course (2015-2021), Anthropy Council Ledinic Course (2015-2021), Universities Westering Committee (2012-2023), Universities (WK (2022-2023))  Not Course (2015-2023)  Not Course (2015-	UGOV21, Member of the Board (2022- present), International Higher Education Committee (2023-present) Treasurer, Friends of Saxton School (charity) none	Present)  Trustee of Star Mat Academy	none nil		nil
Professor Penny Cook Emma French	Deputy Chief Executive and Chief Finance Officer interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service Officer & University Secretary. Pro Vice-Chancellor, Education and Student Experience	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Salford (USE) Ltd, Board member of SPD Ltd	(2015-2021), University Artifecty Board. Courses (2015-2021), Artisory Council Ledin Courses (2015-2021), Artisory Council Ledin Worldwold Universities Network, Member of the Seneing Committee (2022-2023), Universities UK (2022-2023)  none nal  Thave previously undertaken consultancy work prior to joining University of Safferd. Since joining the prior to joining University of Safferd. Since joining	UGOV21, Member of the Board (2022- present), International Higher Education Committee (2022-present) Treasurer, Friends of Saston School (charity) none 18 BPP University – Visiting Fellow and member of Academic Council from September 2020 by Present	Trustee of Star Mat Academy none nol nol Beard of Directors, Advance HE: Governor Buston Infants School	none nil Nii		nil Nil
Professor Penny Cook  Emma French  Professor Samuel Grogan	Deputy Chief Executive and Chief Finance Officer Interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service Officer & University Secretary Pro Vice-Chancellor, Education and Student Expetience Interim Pro Vice-Chancellor and Dean, Salford Business	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Salford (USE) Ltd, Board member of SPD Ltd	(2015-2021), University Artivitory Board, Coursera (2015-2021), Artivory Course Carelledin Coursera (2015-2021), Artivory Course Carelledin Worldrudde Universities Network, Member of the Senting Committee (2022-2023), Universities ULK (2022-2023)  Not  Not  Not  Senting Committee (2022-2023), Universities ULK (2022-2023)  Not  Senting Committee (2022-2023), Universities University of Senting Course (2022-2023), Universities University of Senting Course (2022-2023), Universities Course (2022-2023)  Not  Senting Course (2022-2023), Universities Course (2022	UGOV21, Member of the Board (2022- present), International Higher Education Committee (2022-present)  Treasurer, Friends of Saston School (chettly) hore  Fill  SPE University - Visiting Fellow and remember of Analysis Courted from September 2020 to Present Director SPD (Safotor Pordersional	Trustee of Star Mat Academy none nol nol Beard of Directors, Advance HE: Governor Buston Infants School	none nil Nii		nil Nil
Professor Penny Cook  Emma French  Professor Samuel Grogan	Deputy Chief Executive and Chief Finance Officer Interim Pro Vice-Chancellor, Research and Enterorise Chief Academic Service Officer & University Secretary Pro Vice-Chancellor, Education and Student Expetience Interim Pro Vice-Chancellor and Dean, Salford Business	Services LLU, UM. Association LLU/USSR Doard Nember of University of Saltors (LUSS) Ltd. Board member of SPD Ltd NI NI NI Doard Nember of SPD Ltd NI Doard N	(2015-2021), University Arkitecy Board, Castraera (2015-2022), Ankeup Council Ledin Castraera (2015-2022), Ankeup Council Ledin Castraera (2015-2022), Ankeup Council Ledin Worldwide Universities Network, Member of the Sesting Committee (2022-2023), Universities UK (2022-2023)  No	UGOV21, Member of the Sourd (2022) present), International Higher Education Committee (2023) present) Tressurer, Friends of Saston School (Johann) International Committee (2023) present International Committee (2023) present International Committee (2023) present (2023) International Committee (2023) Internatio	Trustee of Star Mat Academy none nol nol Beard of Directors, Advance HE: Governor Buston Infants School	none nil Nii		nii Nii none  Deputy Chair of the Hilgher Education Strategic Planning
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Larner	Deputy Chef Executive and Chef Finance Officer interim Pro Vice-Chancellor, Research and Entertrise Chief Ender Service Officer & Livinessi Valentary Valentary Service Officer & Livinessi Valentary Education and Student Experience interim Pro Vice-Chancellor and Dears, Salford Business School  Chief Strategy and Data	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Saltors (USE) Ltd. Seart Member of University of Saltors (USE) Ltd. Seart member of SFD Lts NI NI Search NISS Soundation Ltd. No. Eps., (Photon Soundation NISS Soundation NISS Soundation Search NISS Soundation NISS Soundation NISS Soundation NISS Soundation NISS Soundation NISS	(2015-2021), University Advisory Board, Courses (2015-2021), Advisory Courcel Leichi University College, Chair (2016-2021), Soering Committee (2022-2023), Universities UK (2022-2023)  Not  note na  NI  NI  NI  NI  Once previously undertaken consultancy work yor prior to joining University of Safford. Since joining University of Safford Since joining Un	UGOV21, Member of the Sourd (2022) present), International Higher Education Committee (2023) present) Tressurer, Friends of Saston School (Johann) International Committee (2023) present International Committee (2023) present International Committee (2023) present (2023) International Committee (2023) Internatio	present)  Trustee of Star Mat Academy none nil  Board of Directors, Advance HE: Governor Buston Infarts School none	none nil Nil none		nil Nil none Deputy Chair of the Higher
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Larner	Deputy Chief Executive and Cheef France Officer  Cheef France Children  Research and Entertries  Chief Academic Service  Officer & University Service  Experience  Experience  Linder Brown Countries  School  Chief Strategy and Data  Officer  Associate Pro Vice-	Services LLU, LM. Association LLU/LMSR Board Nember of University of Sallord (LMSE) LM. Board member of SPD LM NI NI Selfon NHS foundation host Non East, (Interim Chair, Commercing 2) March 2023, dispepted down Language Chair Chair Commercing 2) March 2023, dispepted down Language Chair Chair Commercing 2) March 2023, dispepted down Language Chair Chair Chair Chair Commercing 2) March 2023, dispepted down Language Chair Ch	(2015-2021), University Advisory Board, Courses (2015-2021), Advisory Courcel Leichi University College, Chair (2016-2021), Soering Committee (2022-2023), Universities UK (2022-2023)  Not  note na  NI  NI  NI  NI  Once previously undertaken consultancy work yor prior to joining University of Safford. Since joining University of Safford Since joining Un	UGOV21, Member of the Board (2022) present), Birandraul Higher Education Committee (2023) present) Tossurer, Firends of Saxton School Closethy Tossurer, Firends of Saxton School Committee of Academy Tossurer, Firends of Saxton Saxton Tossurer, Firends of Saxton Tossurer, Fi	present)  Trustee of Star Mat Academy none nil  Board of Directors, Advance HE: Governor Buston Infarts School none	none nil Nil none		nil Nil Deputy Chair of the Higher Education Strategic Planning Association - Association - Association - In-
Professor Perny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge	Deputy Chief Executive and Chief Enance Officer Interim Pro Vise, Chancellor, Interim Pro Vise, Chancellor, Chief Anadems Service Officer & University Secretary Pro Vise-Chancellor and Student statem Pro Vise-Chancellor and Dean, Salford Business School Chief Strategy and Data Officer	Services LM, LM Association Let, LMSR Deard Member of University of Sallord (USS) LM. Deard member of SPD LIS  NII  NII  Botton NNS Saundation hast Non Ease, Obtain Chair, commercing 21 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment 20 Botton, Chair Old Chair, Commercing 2 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment Old Botton, Chair of Finders and Investment	(2015-2021), University Arkitecy Spacet. Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Worldwade Universities Network, Member of the Seering Committee (2012-2023), Universities UK (2022-2023)  Na  Na  Na  Na  Na  Na  Na  Na  Na  N	UGOV21, Member of the Board (2022) present), International Higher Education Committee (2023) present) Tressurer, Friends of Saston School (chearty) India BPP University – Visiting Fellow and member of Academic Council from Director SPD (Salford Professional Development) NII	present)  Trustee of Star Mat Academy none nil  Board of Directors, Advance HE: Governor Buston Infarts School none	none nil Nil none		nal Nal Deputy Chair of the Higher Education Stategy Reening Association - redaction Hold 3 residential investment properties within Process Potential Ltd. J jumy's Mod Freedential
Professor Perny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge	Deputy Chief Executive and Chief Traise of Effect unter the Potential Chief Traise of Effect unter the Potential Chief Academics Service 1970 (Chief Academics Service 1970 (Nos-Chancellor, Esperimen and Engletimen Engletimen and Dean, Salford Business School  Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Business School  Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Business School  Associate Pro Vice-Chancellor, Esperimen and Potential Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Pro Vice-Chancellor, Esperimen and Potential Chancellor, Esperimen and Potential Chief Strategy (Nos-Chancellor, Esperimen and Potential Chief Strategy) (Nos-Chancellor, Esperimen and Potential Chief	Services LM, LM Association Let, LMSR Deard Member of University of Sallord (USS) LM. Deard member of SPD LIS  NII  NII  Botton NNS Saundation hast Non Ease, Obtain Chair, commercing 21 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment 20 Botton, Chair Old Chair, Commercing 2 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment Old Botton, Chair of Finders and Investment	(2015-2021), University Arkitecy Spacet. Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Worldwade Universities Network, Member of the Seering Committee (2012-2023), Universities UK (2022-2023)  Na  Na  Na  Na  Na  Na  Na  Na  Na  N	LOOV21, Member of the Board (2022) present), Isternative Higher Education Committee (2023-present) Treasurar, Friends of Saston School Softetil), Treasurar, Friends of Saston School Softetil), Treasurar, Friends of Saston School Softetil, Treasurar, Friends of Saston School Softetil Softet	present)  Trustee of Star Mat Academy none nil  Board of Directors, Advance HE: Governor Buston Infants School none	none nil Nil none		nal  Deputy Chair of the Higher Education Strategic Planning Association - reducted  1 hold 3 residential investment properties within Prodocus Potential Ltd.   jointy hold of residential Ltd.   jointy hold of mediential
Professor Perny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge	Deputy Chief Executive and Chief Traise of Effect unter the Potential Chief Traise of Effect unter the Potential Chief Academics Service 1970 (Chief Academics Service 1970 (Nos-Chancellor, Esperimen and Engletimen Engletimen and Dean, Salford Business School  Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Business School  Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Business School  Associate Pro Vice-Chancellor, Esperimen and Potential Chief Strategy and Data Office 1970 (Nos-Chancellor, Esperimen and Dean, Salford Pro Vice-Chancellor, Esperimen and Potential Chancellor, Esperimen and Potential Chief Strategy (Nos-Chancellor, Esperimen and Potential Chief Strategy) (Nos-Chancellor, Esperimen and Potential Chief	Services LM, LM Association Let, LMSR Deard Member of University of Sallord (USS) LM. Deard member of SPD LIS  NII  NII  Botton NNS Saundation hast Non Ease, Obtain Chair, commercing 21 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment 20 Botton, Chair Old Chair, Commercing 2 March 2023, despeed down to Deputy Dutin - Informed 12 July 2023) Vice-Chair of Botton, Chair of Finders and Investment Old Botton, Chair of Finders and Investment	(2015-2021), University Arkitecy Spacet. Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Coursera (2015-2021), Arkivacy Council Ledini Worldwade Universities Network, Member of the Seering Committee (2012-2023), Universities UK (2022-2023)  Na  Na  Na  Na  Na  Na  Na  Na  Na  N	UGOV21, Member of he Board (2022) present), filterative Higher Education Committee (2029) resert) Tressurer, Friends of Saston School (10sathy) Note  PP University - Validity Fallow and member of Academic Council from September 2020 to Preset Deckor SPD (Sastor Professional Development) NII  Go-Chair Russ Equality, Charter Governance Committee: Advance HE Member ED Committee, Advance HE Board member Manchester India Board Member Board Member Manchester India Board Member Boa	present)  Trustee of Star Mat Academy none nil  Board of Directors, Advance HE: Governor Buston Infants School none	none nil Nil none		nal  Deputy Chair of the Higher Education Strategic Planning Association - reduced Hodd 3 residential investment properties within Probosa Potential Hodd 3 residential investment properties within Probosa Potential Hodge Strategic Strat
Professor Perny Cook Emma Fench Professor Samuel Grogan Elizabeth (Liz) Larner Jackie Njoroge Pradeep Passi	Deputy Chief Executive and Chief Traise of Ottor Instead of Chief Traise of Ottor Instead of Chief Academic Agencies of Chief Academic Service 1970 (Chief Academic Service 1970 (Nos-Chancellor, Egipterine Education and Sudom Egipterine Instead of Chief Academic Service 1970 (Nos-Chancellor, Education and Chief Strategy and Data Office 1970 (Chief Strategy) and Data Office 1970 (Chief Strategy) and Inclusion Inclu	Services LLL UM. Association LLL UMSR Board Nember of Unwesty of Sallord (USS) LLL Board member of SPD Lts Read member of SPD Lts NI NI Death of SPD Lts Death o	(2015-2021), University Arkitecy Board, Coursera (2015-2021), Arkitecy Council Ledini Coursera (2016-2022), Arkitecy Council Ledini Council Ledini Worldwide Universities Network, Member of the Seneing Committee (2022-2023), Universities UK (2022-2023)  No  No  No  No  No  No  No  No  No  N	LOOV21, Member of the Board (2022) present), Strandburt Higher Education Committee (2023-present) Theodors: Friends of Saston School (2023-present)  SP University – Validing Fellow and member of Academic Council from Seq	present) Trustee of Star Mat Academy rone nil Board of Directors, Advance HE. Governor Budon Infants School none Nil	none nd NI NI none		nal  Depay Chair of the Higher Education Strategic Planning Association - reduced in New York Hoods of residential investment properties within Protocus Potential Li, juryly Mod Freedenial The Company Strategic Company Strategic Company The Compa
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge Pradeep Passi Joanne (Jo) Purves Denise Rennie	Deputy Chief Executive and steel in Poy Vice-Chancellor, Research and Enterorise Chief Academia Chief Strategy and Data Officer  The Wice-Chancellor, School Chief Strategy and Data Officer  The Wice-Chancellor, Equity, Diversity and Inclusion  The Wice-Chancellor, Academic Development  Intelligency Chief Chief Chief Chief Strategy and Data Officer  The Wice-Chancellor, Academic Development  Intelligency Chief Chancellor, Academia Chief Chancellor, Academia Chief Chancellor, Academia Chief Chancellor, Academia Chief	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Saltors (USE) Ltd. Social member of SPD Lts NI NI Botton NHS foundation trust Non Exec. (Prierim Commission of SPD Lts) Botton NHS foundation trust Non Exec. (Prierim Commission of SPD Lts) Botton NHS foundation trust Non Exec. (Prierim Commission of SPD Lts) Botton NHS foundation trust Non Exec. (Prierim Commission of SPD Lts) Discount Commission of SPD Lts NII NII NII SI	(2015-2021), University Artisecy Board, Coarsera (2015-2021), Artisecy Council Ledin Coarsera (2015-2022), Artisecy Council Ledin Coarsera (2015-2022), Artisecy Council Ledin Worldwide Universities Network, Member of the Senting Committee (2022-2023), Universities UK (2022-2023)  No  No  In the previously undertaken consultancy work prior to joining University of Selfect Since joining committee for Recharghout University and Selfordisties University of Selfect Since joining Selfordisties University on both partnerships and programmers  No  No  No  No  No  No  No  No  No  N	LOOV21, Member of the Board (2022) present), Member (and Higher Education Committee (2022) present) Treasurer, Friends of Saston School Treasurer, Treasurer, Saston Treasurer, T	present)  Trustee of Star Mat Academy none nil Board of Directors, Advance HE Governor Budon Infarits School none Nil Nil Nil Nil	none ref Ind INI INI INI INI INI INI INI INI INI IN		nal Deputy Chair of the Higher Education Strategic Planning Association - reduced to Strategic Planning Association - reduced to Honor Strategic Planning Planning Association - reduced High Planning Association - reduced High Planning High
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge Pradeep Passi Joanne (Jo) Purves Denise Rennie Professor Margaret Rowe	Deputy Chief Executive and Chief Enter to Recognition of Chief Executive and Chief Enter to Recognition of Chief Academic Province and Enter to Recognition of Chief Academic Service Province Characteric Experience Experience Experience Service Province Characteric Experience Service Province Chief Strategy and Data Officer Chief Strategy and Data Officer Equity, Diversity and Inclusion Chief Experience Province Chief Strategy and Data Officer Chief Strategy and Data Officer Equity, Diversity and Inclusion Chief Strategy and Data Officer Chief Strategy and Data Office Chief Strategy and Data Officer Equity, Diversity and Inclusion Chief Strategy and Data Chief Strategy a	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Saltors (USE) Ltd. Sould member of SPD Lts  Rel Committee of SPD Rel Committee of	(2015-2021), University Arkinoty Spacet. Courses (2015-2021), Arkinoty Council Ledini Courses (2015-2021), Arkinoty Council Ledini Courses (2015-2021), Arkinoty Council Ledini Worldsadd Universities Network, Member of the Seering Committee (2022-2023), Universities UK (2022-2023)  Not  none nal  Interpretation of the Council	UGOV21, Member of he Board (2022) present), filterative Higher Education Committee (2029) resert) Tressurer, Friends of Saston School (10sathy) Note  PP University - Validity Fallow and member of Academic Council from September 2020 to Preset Deckor SPD (Sastor Professional Development) NII  Go-Chair Russ Equality, Charter Governance Committee: Advance HE Member ED Committee, Advance HE Board member Manchester India Board Member Board Member Manchester India Board Member Boa	present)  Trustee of Star Mat Academy none nil Board of Directors, Advance HE. Governor Budson Infants School none Nil Nil Nil Nil Nil	none nd NI		nal  Deputy Chair of the Higher Education Strategic Planning Association - reduceded  I hold 3 residential investment properties within Process Potential  I hold 3 residential investment properties within Process Potential  I hold 3 residential investment properties within Process Potential  I hold 3 residential investment  Properties within Process Potential  I hold 3 residential investment  No manufacture in the process of the company structure. None are  suident left.  Na
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge Pradeep Passi Joanne (Jo) Purves Denise Rennie	Deputy Chief Executive and Cheef Finance Citizer  Chief Finance Citizer  Research and Entertries  Chief Academic Service  Office & University Secretary  Chief Academic Service  Chief Academic Service  Chief Academic Service  Chief Academic Service  Chief Strategy and Data  Officer  Chief Strategy and Data  Officer  Associate Pro Vice-  Chancellor, Equity, Diversity and inclusion  Interim Pro Vice-  Chancellor, Equity, Diversity and inclusion  Interim Pro Vice-  Chancellor, Equity, Diversity  and inclusion  Pro Vice-  Chancellor of Service  Engineering and Environment  Sociaty  Deen, School of Health and  Sociaty  Vice Deen of School of Arts.	Services LM, LM Association: Let (JMSR Debat Member of Unwest) of Sallord (USS) LM. Dead member of SPD LMs  See and Member of USS (LMS) of SPD LMs  Not See and SPD LMs  Not SEE and SPD LM	(2015-2021), University Artisory Sparet. Conserve (2015-2021), Arvivory Court Ledin Conserve (2015-2021), Arvivory Court Ledin Worldwide Universities Network, Member of the Seneing Committee (2022-2023), Universities UK (2022-2023)  No  No  No  Insert Description (2022-2023), Universities No  No  Insert Description (2022-2023), Universities No  No  Insert Description (2022-2023), Universities No	USOVICI, Member of the Board (2022) present), illuminatin Higher Education Committee (2023-present) Teacher II, Frends of Saston School (othertin), Teacher II, Teacher III, T	present)  Trustee of Ster Mat Academy none nil Board of Directors, Advance HE Governor Budon Infarits School none  Nil Nil Nil Nil Nil Potector Student Safety and	none ref NII N		nal Deputy Chair of the Higher Education Strategic Planning Association - reduced to Strategic Planning Association - reduced to Honor Strategic Planning Planning Association - reduced High Planning Association - reduced High Planning High
Professor Penny Cook Emma French Professor Samuel Grogan Bitzabeth (Liz) Lamer Jackie Njoroge Pradeep Passi Joanne (Je) Purves Denise Rennie Professor Allan Walker	Deputy Chief Executive and Chief Finance Officer  Chief Finance Officer  Research and Enterorise Chief Academic Service Chief Strategy and Data Officer  Chief Strategy and Data Of	Services Ltd, UM. Association: Ldu (UMSR Board Nember of University of Sallors (USS) Ltd. Soard nember of SPD Lts NI NI Botton NHS foundation hust Non Exec. (Interim Chair, commencing 21 March 2023, slepped down Non Executive Director with Northumbria Healthcare NNS Trust Visiting Professor at China Academy of Arts, Shanghair, PRG	(2015-2021), University Artisotry Board. Conserve (2015-2021), Artisotry Council Ledini Conserve (2015-2021), Artisotry Council Ledini Conserve (2015-2021), Artisotry Council Ledini Worldswide Universities Network, Member of the Seering Committee (2022-2023), Universities UNIX (2022-2023)  No  No  I have previously undertaken consultancy work prior to joining University of Safford. Since joining University of Safford. Since joining University of Safford Since joining university of Safford. Since joining university of Safford. Since joining artisotry of the protection of the Consultance of the Co	LOOV21, Member of the Board (2022) present), Memandre Higher Education Committee (2023) present) Tossurer, Friends of Saston School Closethy Tossurer, Friends of Saston School Country Tossurer, Friends of Saston Speciment (2020). Present Development)  NNI  Co-Chair Race Equality Charler Covernance Committee - Advance HE Member EDI Committee, Advance HE Board member Mancheste India Board member Mancheste India Board member Mancheste India Board member Mancheste India Pathenship, Board member Mancheste India Pathenship, Board member Mancheste India Anumber of Tosspaid representatives on Soarder related to Health across the NW.  NI  NI  NI  NI  NI  NI  NI  NI  NI  N	present)  Trustee of Star Mat Academy none nat Rill Baset of Directors, Advance HE, Governor Budon Infarts School none  Nil  Nil  Nil  Nil  Protected Student Safety and	none nd NI NI none NI NI none NI		nal  Deputy Chair of the Higher Education Strategic Planning Association - reduced in Members India Strategic Planning India 3 residential investment List, I jointly had of residential List, I jointly had of residential resiment properties outside of the company structure. Notes are subsect less.  Mil
Professor Penny Cook Emma French Professor Samuel Grogan Elizabeth (Liz) Lamer Jackie Njoroge Pradeep Passi Joanne (Jo) Purves Denise Rennie Professor Margaret Rowe	Deputy Chief Executive and Cheef Finance Citizer  Chief Finance Citizer  Research and Entertries  Chief Academic Service  Office & University Secretary  Chief Academic Service  Chief Academic Service  Chief Academic Service  Chief Academic Service  Chief Strategy and Data  Officer  Chief Strategy and Data  Officer  Associate Pro Vice-  Chancellor, Equity, Diversity and inclusion  Interim Pro Vice-  Chancellor, Equity, Diversity and inclusion  Interim Pro Vice-  Chancellor, Equity, Diversity  and inclusion  Pro Vice-  Chancellor of Service  Engineering and Environment  Sociaty  Deen, School of Health and  Sociaty  Vice Deen of School of Arts.	Services Ltd, U.M. Association Ltd, UMSR Board Member of University of Saltors (USE) Ltd. Sould member of SPD Lts  Rel Committee of SPD Rel Committee of	(2015-2021), University Artisory Sparet. Conserve (2015-2021), Arvivory Court Ledin Conserve (2015-2021), Arvivory Court Ledin Worldwide Universities Network, Member of the Seneing Committee (2022-2023), Universities UK (2022-2023)  No  No  No  Insert Description (2022-2023), Universities No  No  Insert Description (2022-2023), Universities No  No  Insert Description (2022-2023), Universities No	USOVICI, Member of the Board (2022) present), illuminatin Higher Education Committee (2023-present) Teacher II, Frends of Saston School (othertin), Teacher II, Teacher III, T	present)  Trustee of Ster Mat Academy none nil Board of Directors, Advance HE Governor Budon Infarits School none  Nil Nil Nil Nil Nil Potector Student Safety and	none nd NI		nal  Nal  Deputy Chair of the Higher  Education Strategic Planning  Association - Aedicted  Hodd S residential Investment  Index S residential Investment  Index S residential Investment  Index S residential Investment  Investment propriete outside of  the company structure. None as  Nal  Nal  Nal  Nal  Nal  Nal  Nal  Nal